

**Criminal Justice Inspection**  
**Northern Ireland**  
*a better justice system for all*



**CRIMINAL JUSTICE SYSTEM CONFERENCE 2007**

# **THE CHALLENGE OF DEVOLUTION**

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# THREE TOPICS

- **Governance and accountability**
- **Resources and competing demands**
- **Changing the culture of the CJS**



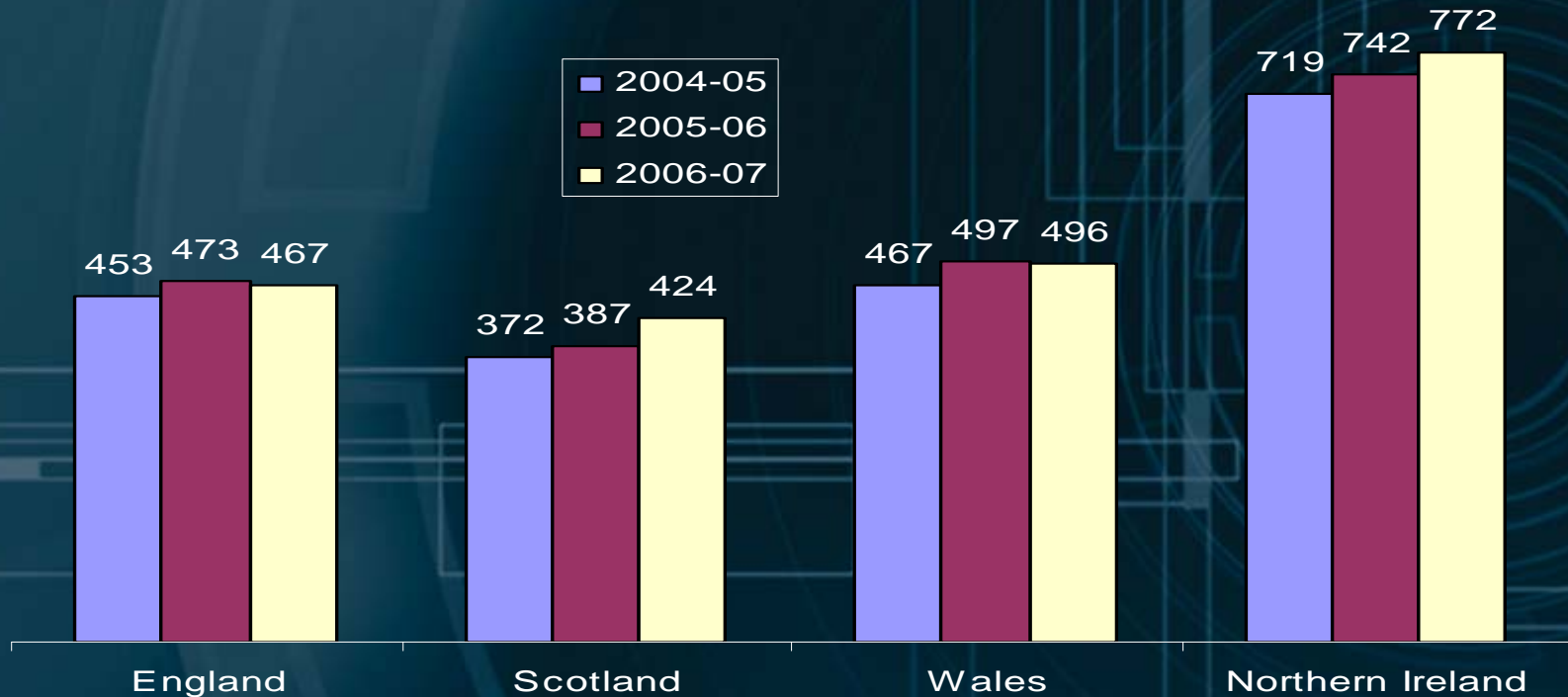
# GOVERNANCE AND ACCOUNTABILITY

- **Accountability: from famine to feast**
- **Basically sound, but not cost-effective**
- **Change does not happen easily: constraints on executive power**
- **Managing expectations: a palliative model**
- **Policing Board / Assembly relations**
- **CJI's role: to support the institutions**



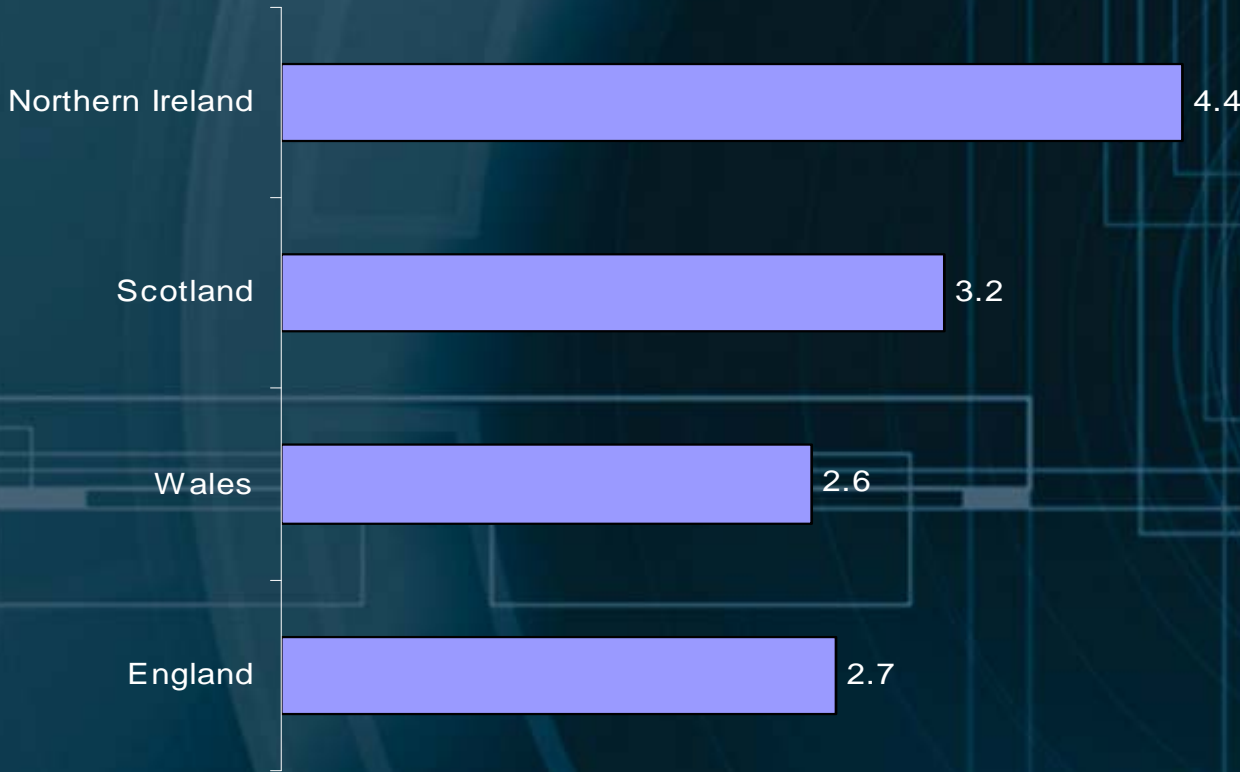
# RESOURCES AND COMPETING DEMANDS

Public expenditure per head on public order and safety  
2004/05, 2005/06, & 2006/07 by country



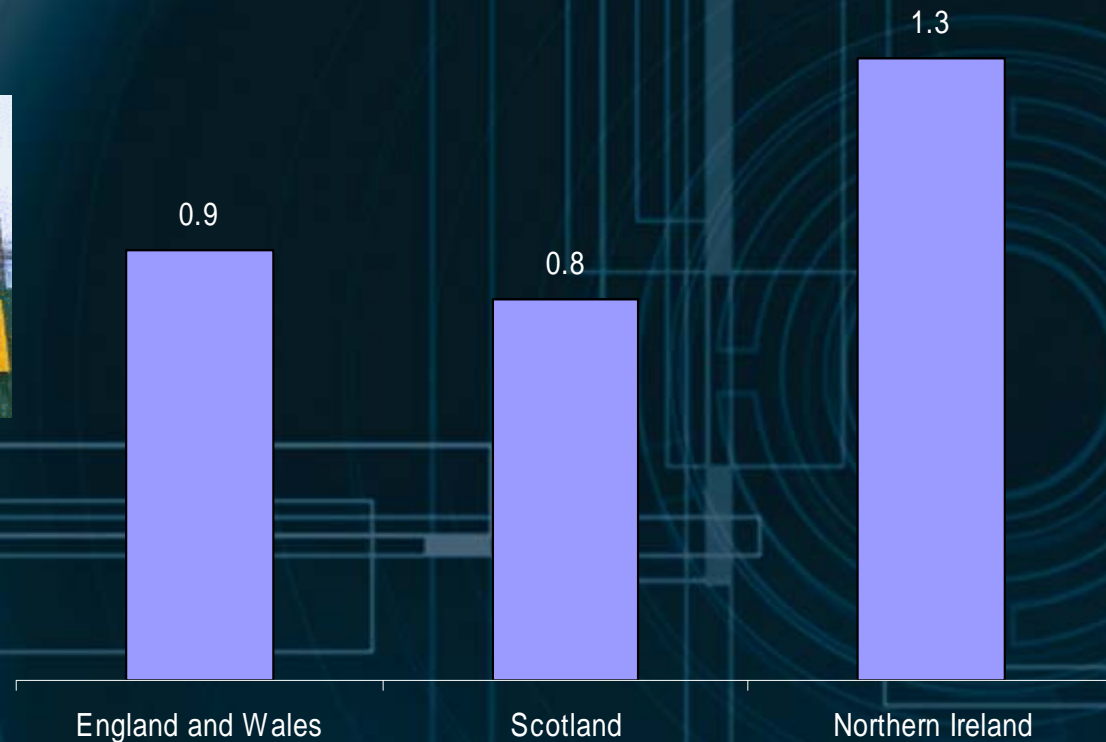
# RESOURCES AND COMPETING DEMANDS

Number of Police Officers per 1000 of population, 2006



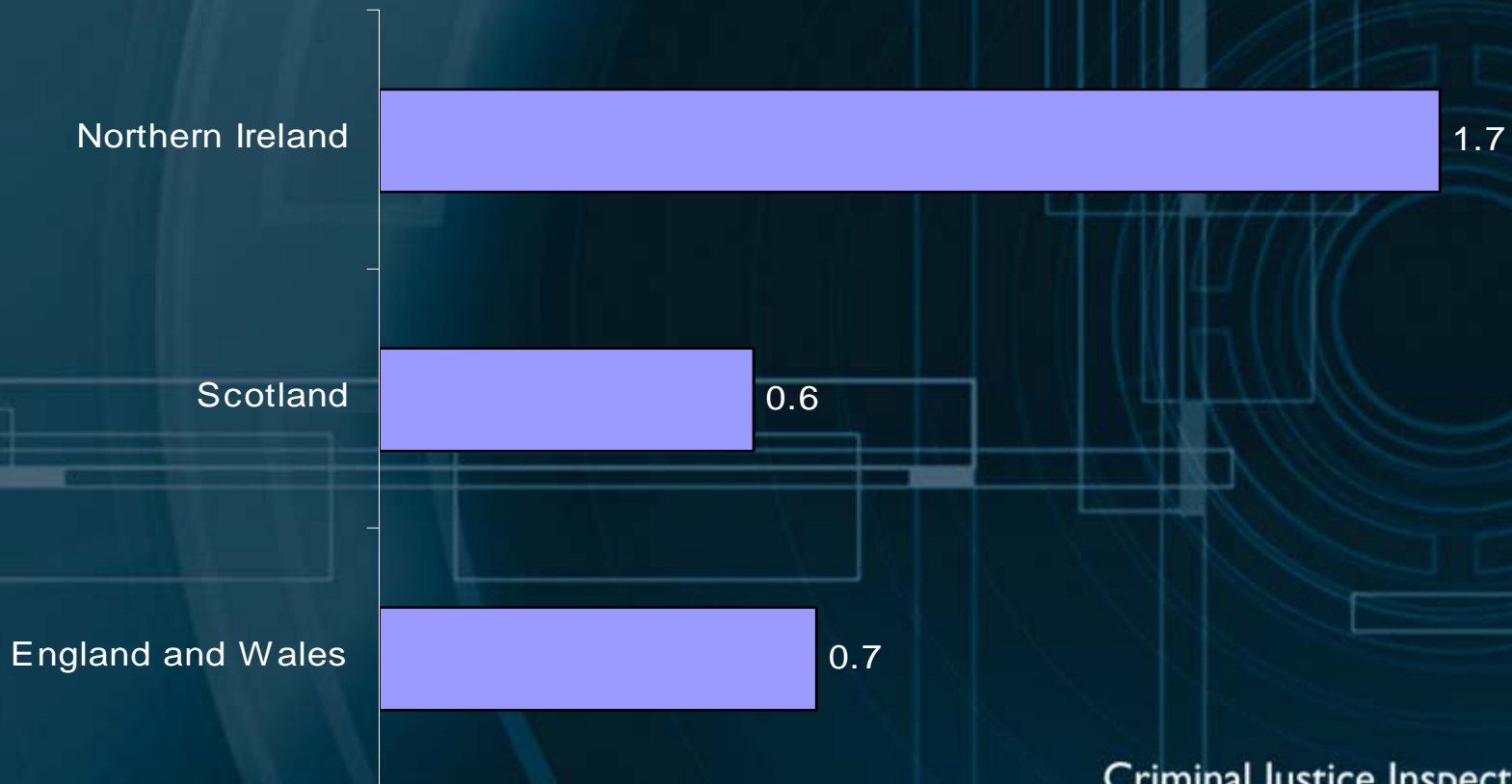
# RESOURCES AND COMPETING DEMANDS

Number of prison staff per 1000 of population 2005/06



# RESOURCES AND COMPETING DEMANDS

Number of prison staff per prisoner, 2005/06





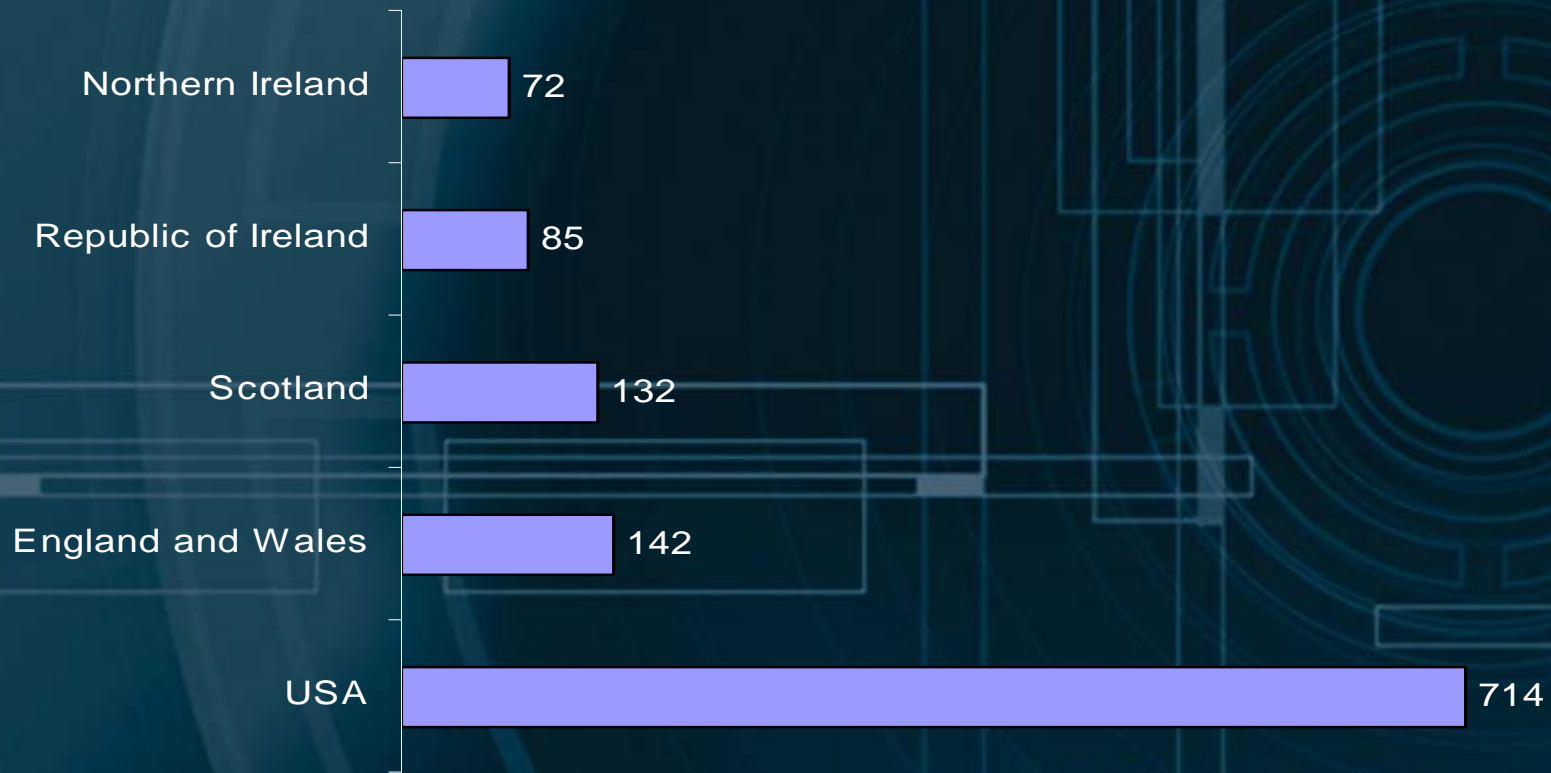
# REDUCING COSTS TO MAKE ROOM FOR NEW PRIORITIES

- **Correct the legacy**
- **Look for economy in processes**
- **Manage the prison population**
- **Don't go punitive: look at America**
- **Don't compromise the standard of justice (plea bargaining, administrative penalties)**



# RESOURCES AND COMPETING DEMANDS

Prisoners per 100,000 population for selected jurisdictions



# CHANGING THE CULTURE

- **Changing from security to service**
- **Taking advantage of trust**
- **Policing with the community**
- **Police – Prosecution Service cooperation**
- **Cooperation around the court process**
- **Economy, effectiveness and confidence**





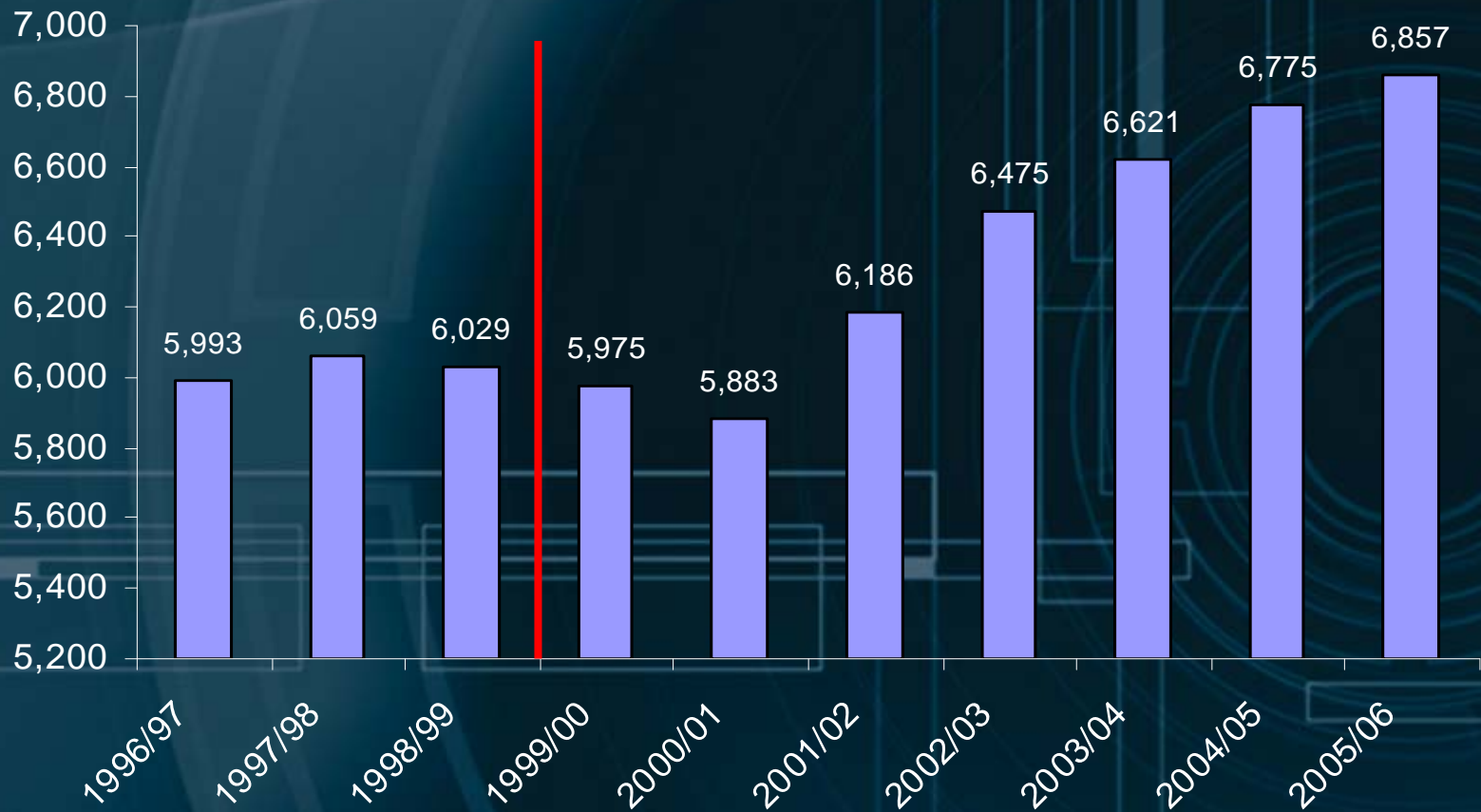
# THE SCOTTISH EXPERIENCE



- **Political impact of devolution**
- **The Scottish experience post-devolution**
- **The rhetoric shifted, and imprisonment increased**
- **But many positive lessons also to be learnt**



# RATES OF IMPRISONMENT IN SCOTLAND FOR THE PAST 10 YEARS.



# SHARED VALUES BASED ON HUMAN RIGHTS

- **Building confidence in the community**
- **Understand the practicalities of crime reduction**
- **Expectations have to be managed**
- **Must be founded on the shared values of this community**



# CONCLUSION

- **Have outlined three areas of challenge**
- **Fit well with the workshops this afternoon**
- **CJI looks forward to working with the Assembly**
- **It is what we were set up to do**

