

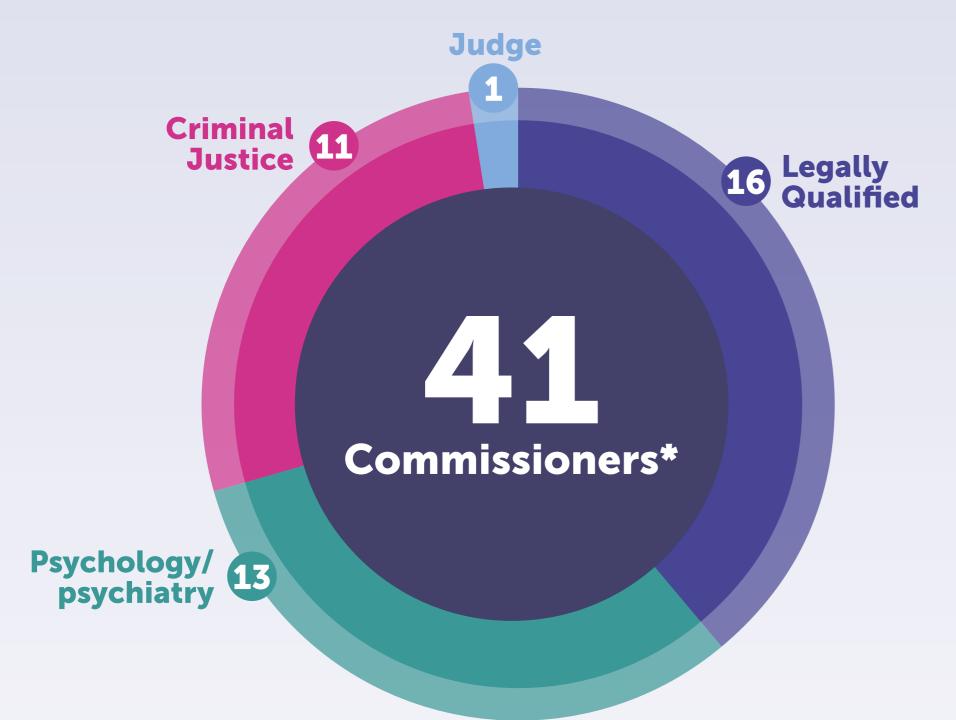
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Makeup of the Parole Commissioners for Northern Ireland (PCNI)



Average 10 years' experience as a Parole Commissioner

Minimum 8 months and longest 22 years

* Including Chief Commissioner

ADMINISTRATIVE SUPPORT

SECRETARIAT

NORTHERN IRELAND SFRVICE STAFF

PCNI SECRETARY (20%) CORPORATE GOVERNANCE OPERATIONS MANAGERS AND STAFF



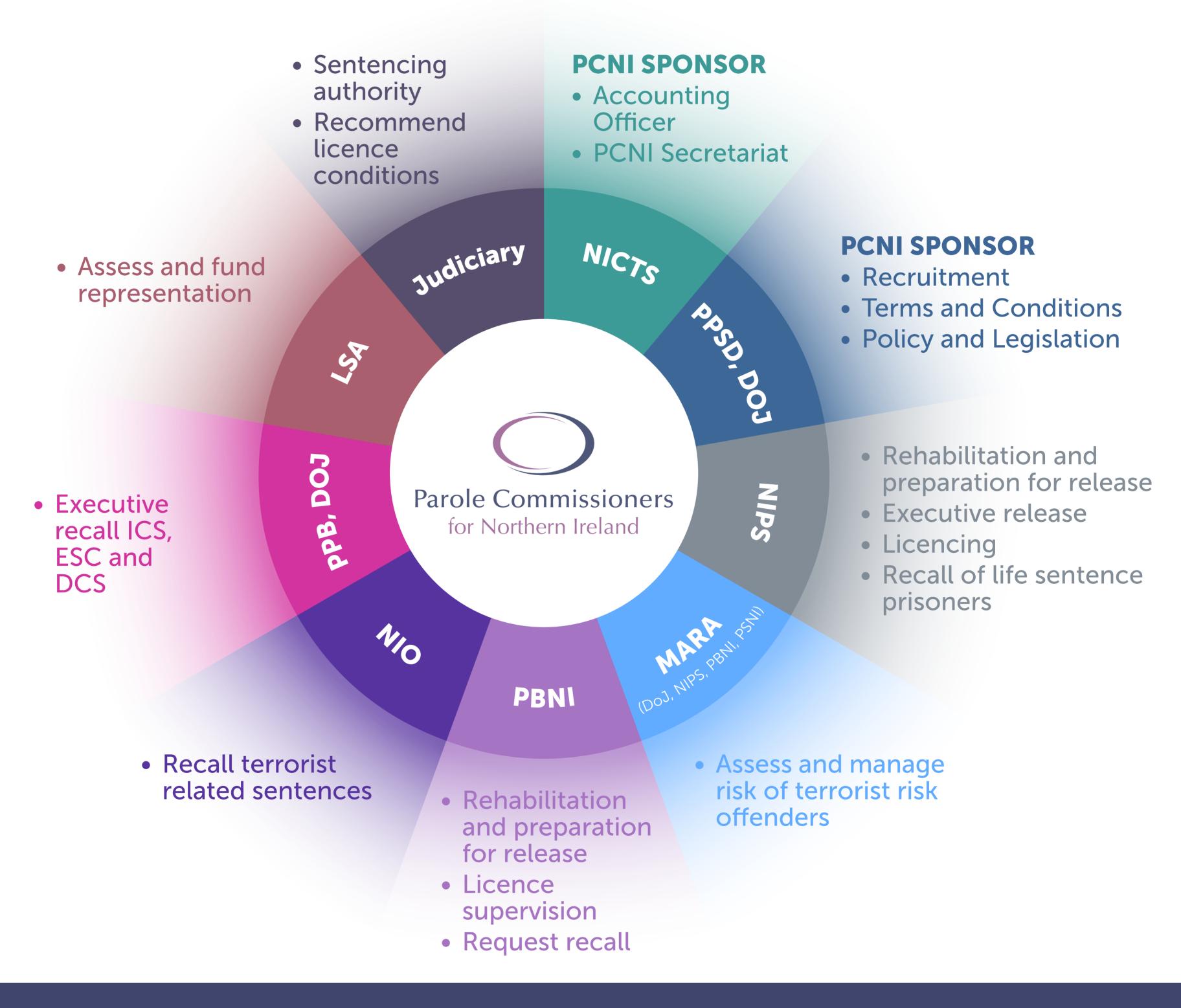








Interdependencies relating to parole within the criminal justice system



LSA

Legal Services Agency

DoJ

Department of Justice

MARA

Multi-Agency Review Arrangements

NICTS

Northern Ireland Courts and **Tribunal Services**

NIO

Northern Ireland Office

NIPS

Northern Ireland Prison Service

PBNI

Probation Board for Northern Ireland

PPB

Public Protection Branch, Safer Communities Directorate, DoJ

PPSD

Policing Policy and Strategy Division, Safer Communities Directorate, DoJ

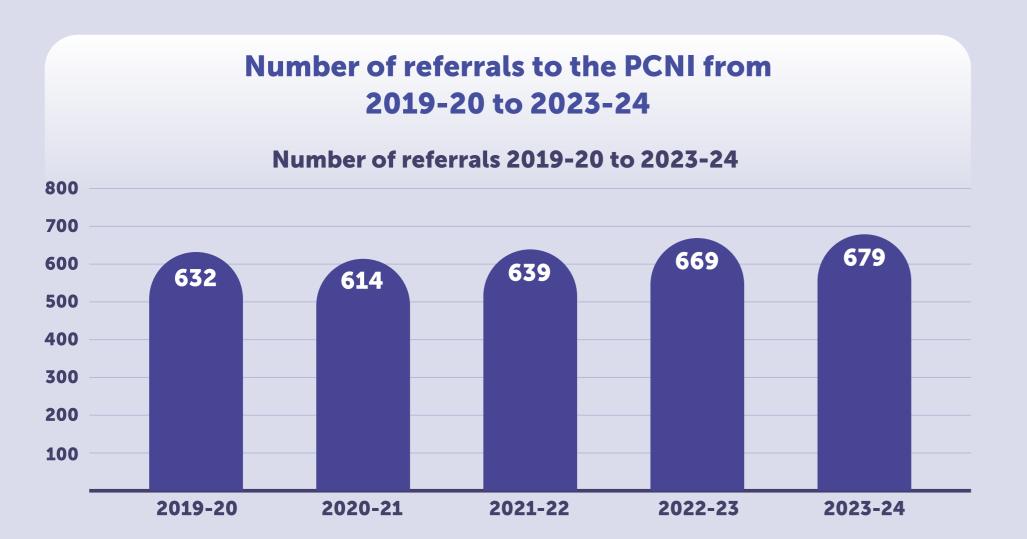


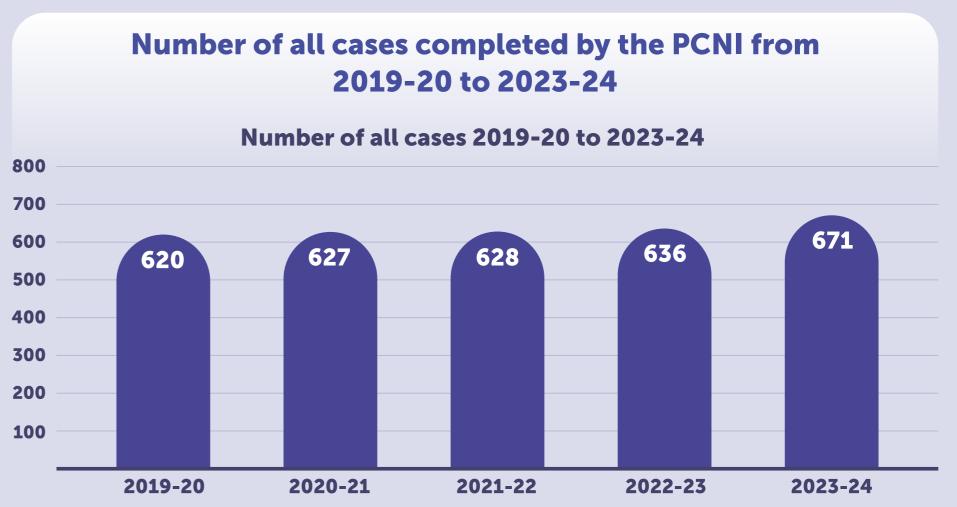
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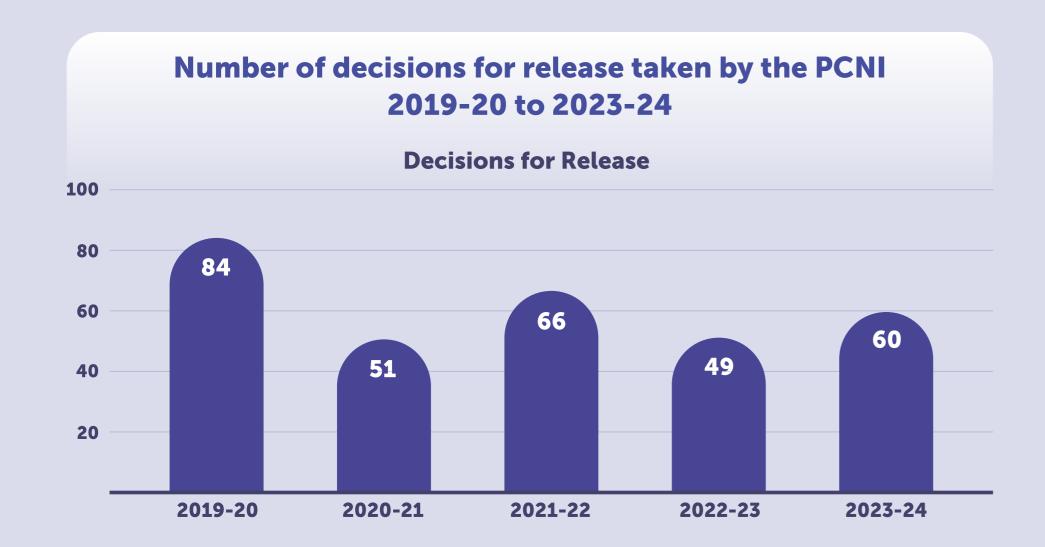


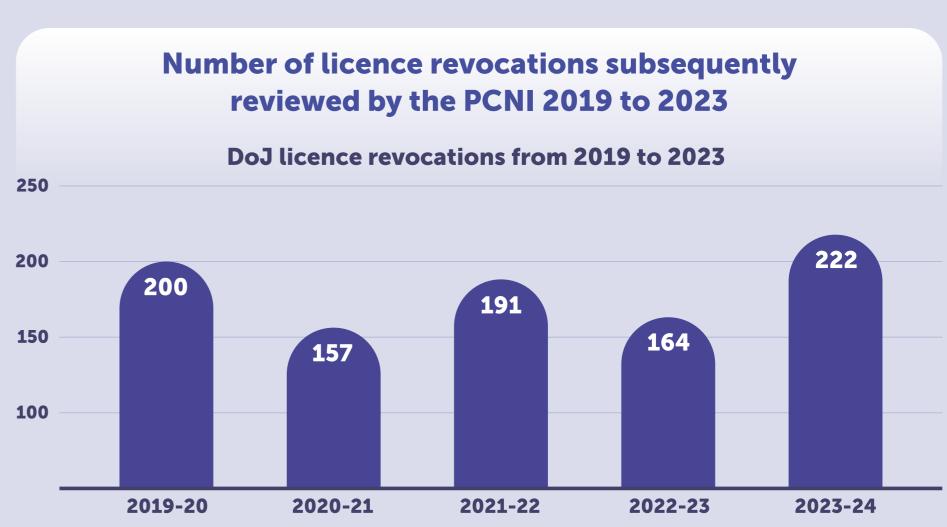














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