

Criminal Justice Inspection  
Northern Ireland  
*a better justice system for all*



# **BUSINESS PLAN AND INSPECTION PROGRAMME 2025-26**

A BETTER JUSTICE SYSTEM FOR ALL



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# FOREWORD

## BY THE CHIEF INSPECTOR

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This business year sees CJI embark on its third decade of providing independent and impartial inspections and reviews focussed on a better justice system for all. It is also the last year of our current Corporate Plan and this years' Business Plan includes some key objectives to take forward our communication and resource priorities that are so vital to the effective delivery of CJI's core business.

Our website is our key public interface to publish and inform anyone who accesses it about our work. So I am excited about the potential of our new website to provide a better experience for current users and also reach new users.

The new Programme for Government *Our Plan: Doing What Matters Most* provides clarity on priorities and actions that could make a real impact on the criminal justice system and our community during this mandate and the next.

It recognises the connected issues across our community that drive the need for quality public services within and beyond the justice system.

It comes at a time when the criminal justice system has many challenges on a number of fronts, including the volumes and complexities of investigations and prosecutions, the length of time it takes to reach a Court outcome and the impact that has on victims and defendants, a high prison population with complex needs and increased recall rates, disputes over remuneration for defence services as well as sufficiency of resources in inspected organisations.

But it isn't just about more, it is also about better and ensuring that inspected organisations use the resources they have available to them well. That includes a skilled and informed workforce who do not cause unnecessary cost and delay to their own organisation or another organisation in the criminal justice system and beyond, who recognises that their effectiveness has far reaching impacts for victims, witnesses and defendants.

While mindful of the current Department of Justice priorities, I expect the new Corporate Plan and Business Plan will reflect the relevant Programme for Government criminal justice issues, actions and targets. If required we will review this Business Plan in year and consider any required changes.

During last year we confirmed the need to review CJJ's current statutory remit and I look forward to progressing the work required with Departmental officials and identifying an appropriate timescale and vehicle.

I developed this years' Inspection Programme following consultation with the Minister of Justice, the Attorney General for Northern Ireland, the Lady Chief Justice, leaders of organisations we inspect, voluntary and community sector senior leaders, the Department of Justice Permanent Secretary and senior officials and Members of the Legislative Assembly.

The Inspection Programme includes inspections and reviews focused on safer communities, ending violence against women and girls and vulnerability in the criminal justice system. This reflects many of the issues and concerns that were discussed with me by stakeholders. I listened carefully to their views and, together with internal consultation, I decided on the final programme.

As usual there are a number of Inspections and a Ministerial Requested Review at draft report or fieldwork stages at the end of the previous year that will be published in this business year.

Inspections and reviews that require expertise from other partner Inspectorates invariably involves detailed planning and additional costs. CJI has a wide remit and our partnerships with other Inspectorates are vital and valued, but they too are facing significant budget pressures and developing and resourcing joint Inspections and specialist support will, as ever, be challenging.

Of course the delivery of this Business Plan and the Inspection Programme is not possible without committed and professional Inspectors and Business Support staff and I am very grateful for their support and teamwork.



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**JACQUI DURKIN**

Chief Inspector of Criminal Justice  
in Northern Ireland

**June 2025**

# STATEMENT OF PURPOSE

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Criminal Justice Inspection Northern Ireland (CJI) is responsible for inspecting all aspects of the criminal justice system apart from the judiciary. It was established with the appointment of the first Chief Inspector in 2003 as a Corporation Sole, an executive Non-Departmental Public Body (NDPB), sponsored by the Department of Justice (DoJ)<sup>1</sup>.

CJI's vision is for '*a better justice system for all*' where the delivery of our services is aligned with the strategic Priorities, Missions and Wellbeing domains agreed and published by the Northern Ireland Executive on 27 February 2025, set out in the 2024-27 Programme for Government (PfG), '*Our Plan: Doing What Matters Most*.'

The Minister of Justice has established priorities for her Department as set out in the current Corporate and Business Plans.

These are under review and a new Corporate and Business Plan is anticipated, however, CJI reflects DoJ strategic priorities in our Business Plan and the Chief Inspector takes cognisance of these in developing the Inspection Programme. This Business Plan will be reviewed when the new DoJ Corporate and Business Plans are available.

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<sup>1</sup> CJI became operational in October 2004. From that time, it conducted a programme of Inspections which were agreed annually with the Secretary of State for Northern Ireland until the devolution of policing and justice matters occurred on 12 April 2010. At this time, CJI became an Executive NDPB of the DoJ. Responsibility for agreeing CJI's Inspection Programme then passed to the locally elected Minister of Justice.

CJI is one of four designated independent bodies in Northern Ireland who are members of the United Kingdom's National Preventive Mechanism (UK NPM), which ensures the rights of those in places of detention, prevents torture and ill treatment of people deprived of their liberty, and strengthens the protection of people deprived of people in detention through independent monitoring.

CJI's role as a UK NPM member ensures our own approaches are consistent with international standards for independent detention monitoring. Inspection work undertaken in places of detention such as prisons, custodial facilities and the Woodlands Juvenile Justice Centre specifically relates to CJI's UK NPM function. CJI is also the Chair of the UK NPM Northern Ireland Subgroup and the regional representative for Northern Ireland on the UK NPM steering group.

Of the nine Priorities identified in the 2024-27 PfG, CJI's contributes both as an organisation and through its Inspection work to:

- safer communities;
- ending violence against women and girls;
- the reform and transformation of public services; and
- growing a competitive and sustainable economy.

Our Inspection work and business activity also aligns with the four stated PfG Missions of:

- people;
- planet;
- prosperity; and
- peace.

We also take account of and contribute through eight of the 10 PfG Wellbeing domains to develop:

- safer communities;
- a caring society;
- living peacefully;
- brighter futures;
- happier children;
- an equal society;
- healthier lives; and
- a stronger economy.



We are focussed on ensuring:

- the vulnerable are protected;
- strategy, governance and delivery can meet challenges within the criminal justice system;
- outcomes lead to effective services and increased public confidence to the benefit of everyone; and
- our work contributes to achieving the PfG priorities, the priorities of the Minister of Justice, and reflects the current strategic priorities and the anticipated new DoJ Corporate and Business Plans priorities.

In all aspects of our work we apply:

Our organisational values shape how we carry out our work and engage with inspected organisations and stakeholders across the criminal justice system and beyond.

A list of the organisations we inspect and within in our statutory remit is included at Annex A. Work to review our statutory remit will be progressed with the DoJ this business year.

All our internal processes are subject to continuous performance improvement, which is embedded in our ISO 9001:2015 accredited methodology and working practices.

## OUR ORGANISATIONAL VALUES

**INDEPENDENCE**

**IMPARTIALITY**

**FAIRNESS**

**INTEGRITY**

**COLLABORATION**

**COMPASSION**

**EXCELLENCE**

## A BETTER JUSTICE SYSTEM FOR ALL – CJI'S STRATEGIC OBJECTIVES AND KEY THEMES

We set five strategic objectives in our **2023-2026 Corporate Plan** to help achieve a better justice system.

**They are to:**

**1**

**Effectively deliver a risk-based, responsive and relevant Inspection Programme;**

**2**

**Be an effective UK NPM body in support of the Optional Protocol to the Convention Against Torture and Other Cruel, Inhuman and Degrading Treatment or Punishment (OPCAT);**

**3**

**Focus on achieving better outcomes;**

4

**Promote performance improvement and better collaboration within the criminal justice system and with relevant external organisations; and**

5

**Encourage recommendation implementation to achieve improvements and outcomes, and improve communication.**

The objectives and targets in this Business Plan support our strategic priorities for the third and final year of our Corporate Plan period. We will report our performance against them in the Annual Report and Accounts.

**The key themes of our inspection programme for this year continue to be:**

**BETTER SERVICES AND DELIVERY**

**BETTER EFFICIENCY AND EFFECTIVENESS**

**BETTER PROTECTION AND SAFEGUARDING**

**BETTER STRATEGY AND GOVERNANCE**

**BETTER OUTCOMES**

Following the publication of the PfG 2024-2027 'Our Plan: Doing What Matters Most' we have aligned our work with the Priorities, Missions and Wellbeing domains identified by the Northern Ireland Executive.

# HOW WE WORK

CJI will deliver our strategic and business objectives with a focus on:

## INDEPENDENCE

CJI will continue to provide independent, impartial and evidence-based information and expert opinion to the public, political representatives and criminal justice stakeholders about the work and performance of inspected bodies and the entire criminal justice system.



## PARTNERSHIP

We work in partnership with inspected bodies and other key stakeholders to prepare, conduct and publish a programme of inspections and reviews. CJI will ensure that inspections are risk-based and reflect the key challenges facing the criminal justice system.

We will also consider inspections or reviews when requested to by the Minister of Justice, where they fall within our inspection remit and doing so would be in the public interest.

We value and are focussed on maintaining effective partnerships with other inspection, oversight and regulatory bodies in Northern Ireland where they also have a statutory



obligation to carry out inspections involving organisations and bodies within CJI's remit or provide services in those organisations.

We partner with the Education and Training Inspectorate (ETI) and the Regulation and Quality Improvement Authority (RQIA) on prison and Juvenile Justice Centre inspections and other relevant thematic work. We also partner with the RQIA on police and court custody work. We identify shared priorities and opportunities for partnerships with the Northern Ireland Audit Office (NIAO) and avoid duplication when we can.

CJI values our essential partnerships with other Inspectorates such as His Majesty's Inspectorate of Prisons (HMI Prisons), His Majesty's Inspectorate of Constabulary, Fire & Rescue Services (HMICFRS); His Majesty's Inspectorate of Probation (HMI Probation) and His Majesty's Crown Prosecution Service Inspectorate (HMCPPI). This enables access to knowledge and expertise as well as benchmarking performance

with services and organisations in England and Wales and the development of our Inspection Team. We are also committed to maintaining relationships with relevant Inspectorates in Scotland and the Republic of Ireland like His Majesty's Inspectorate of Constabulary Scotland and the Policing and Community Safety Authority (following the merger of the Garda Síochána Inspectorate and Policing Authority in the Republic of Ireland in April 2025). We also work with independent professional specialists and experts when required.

We have positive links with Queen's University Belfast and the Ulster University and foster collaborative working relationships, including engaging with student groups.

We chair the Northern Ireland UK NPM Subgroup, act as the regional representative for Northern Ireland on the UK NPM Steering Group and are focused on raising awareness of the work of the UK NPM in protecting the rights of those in detention.

We continuously explore opportunities for a more explicit human rights based approach to inspections in our annual programmes.

## COMMUNICATION

CJI is committed to effectively communicating our work to a wide audience and continually developing ways to do that.

Our website is central to our communications activity and is key to making our reports and reviews accessible and available to all. In 2025-26 we will deliver a new website that will better support our communications activity and the achievement of our business objectives. It will provide enhanced accessibility and clearer access and signposting to Inspection Reports, Follow-Up Reviews and Ministerial Requested Review reports as well as information about our inspection remit, our organisation and how we carry out our work and who we work with.

We are committed to raising awareness of our work through our *Criminal Justice Inspection Unpacked* podcast, videos and social media messaging which are key elements in fostering public confidence and a more open and accessible criminal justice system. Providing briefings to the Minister of Justice and her DoJ officials, the Committee for Justice, All Party Groups, the Policing Board for Northern Ireland and political parties will also inform discussion and decision making about the issues facing and the effectiveness of the criminal justice system.

We will foster our links with local Universities, other Inspectorates and the voluntary and community sector organisations, engaging in appropriate opportunities to share information about our work through lectures, seminars, speaking engagements at conferences and other events in Northern Ireland and neighbouring jurisdictions.



## PERFORMANCE

We will explore opportunities to inform new recruits, staff and existing personnel in inspected organisations about our statutory remit and work.

We will remain responsive to feedback and mindful of the wider context in which inspected organisations are delivering their services without compromising our independence and practice.

We will continue to listen to others and seek to develop and adjust our communications activity to best meet the expectations and needs of our partners and stakeholders.

We will be active communication partners in supporting and highlighting our work as part of the UK NPM.

CJI aims to secure improvements to the effectiveness and efficiency of the criminal justice system through making strategic and operational recommendations that will be evidence-based, take account of benchmarking with other jurisdictions and sectors, promote, and secure innovation and best practice. When appropriate, we will encourage and support inspected organisations to deliver recommendations and implement the required changes - this can involve facilitating cross-agency/Departmental working in line with the priorities of the Minister of Justice and the PfG Priorities, Missions and Wellbeing domains to achieve outcomes.



## RISK MANAGEMENT

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CJI regularly considers the possible risks that could affect the organisation, our ability to effectively undertake our work and the delivery of the Inspection Programme and impact the achievement of our objectives for 2025-26. We recognise the need to be a relevant and credible Inspectorate that adds value to inspected organisations and provides assurance to stakeholders and the wider public. Our approach to risk management reflects that. CJI's Risk Register and individual risk assessments for each Inspection, Follow-Up Review and Ministerial Requested Reviews are at the core of this work. CJI aims to effectively identify risks, the likelihood of the risks materialising and their potential impact, and the mitigating actions that can be taken to minimise the impact of these risks to the organisation and its ongoing operation throughout 2025-26.





# WHO WE ARE

## OUR PEOPLE



The Chief Inspector, Jacqui Durkin, as Corporation Sole, and Deputy Chief Inspector, Chief Executive and Accounting Officer, James Corrigan, have responsibility for the management of CJI.

We have six Inspectors and three Business Support Team staff, four of our team are part time.

## STAFF WELLBEING

Staff wellbeing, together with investment in training, learning and development, is important to us. CJI is committed to supporting the physical and mental health of our team and to sustaining and building on our strengths.

CJI operates a hybrid working model. Staff are usually office based three days a week unless carrying out on-site inspection fieldwork or inspection report writing.

## BUDGET

CJI is financed by revenue grants from the DoJ. The opening baseline Departmental Expenditure Limit (DEL) budget settlement for 2025-26 is £1,326,000 comprising £1,361,000 non-ringfenced Resource budget, £4,000 ringfenced Resource budget and £1,000 Capital funding.

We welcome the improved opening budget position in 2025-26, which is a 12.19% increase compared to the 2024-25 opening budget position (£1,181,000). However, CJI's 2025-26 opening budget settlement represents a £42,000 (3.07%) reduction against its closing 2024-25 budget position (£1,367,000) that incorporated additional funds secured in-year to enable CJI to undertake two Ministerial Requested Reviews (£98,000) and meet inescapable pressures (£82,000). This shows the real costs of providing inspection services and maintaining the organisation on an annual basis and the need for a realistic budget settlement.

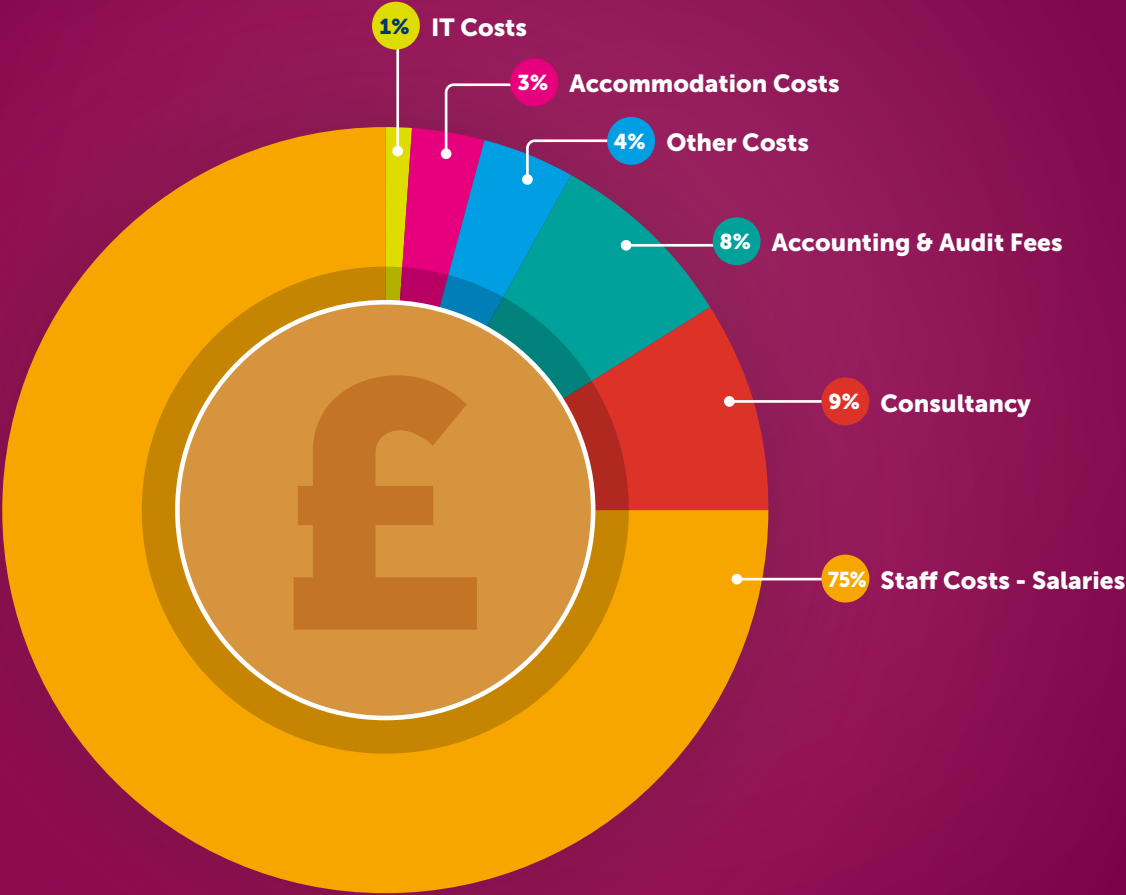
Most of our budget relates to staff or inspection direct costs such as travel; there is very little discretionary spend and scope to reduce spending elsewhere.

Increased costs to shared services and required governance such as external audit fees have significantly increased and are inescapable.

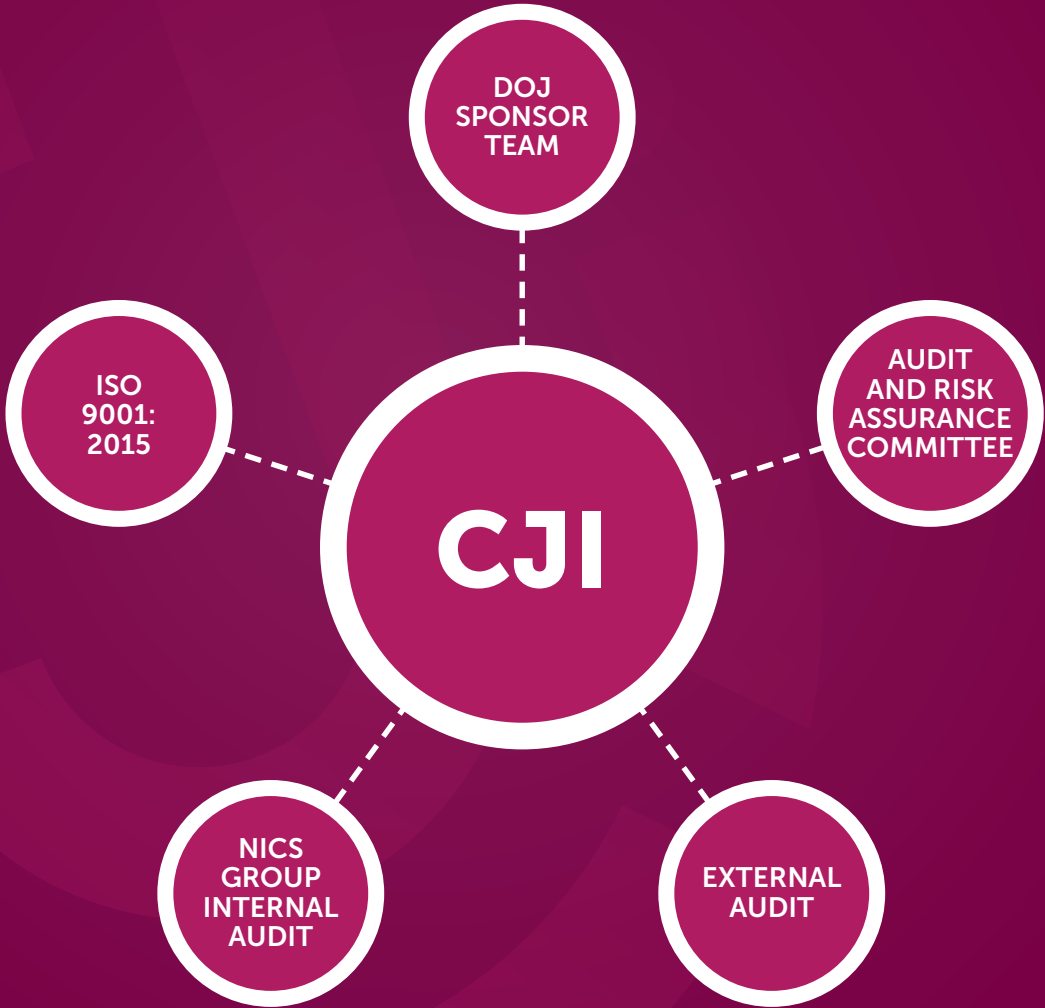
His Majesty's Inspectorate of Prisons (HMI Prisons) charges have also risen following the introduction of full cost recovery (hard charging) for the required services to support prison inspections in Northern Ireland.

Therefore, our small discretionary spending is squeezed even further and practically eradicates funding for external assistance on inspections that require particular expertise and other essential inspection delivery costs.

# BUDGET ALLOCATION FOR 2025-26



# CORPORATE GOVERNANCE



A BETTER JUSTICE SYSTEM FOR ALL

Corporate governance and effective risk management form a core part of the work of CJI with established arrangements in place for audit and accountability together with external accreditation through ISO 9001:2015.

We will continue to maintain good working relationships and participate in regular Oversight Meetings with our DoJ Sponsor Team and operate under our **Corporation Sole Partnership Agreement** that reflects proportionality and risk appetite.

The Accounting Officer's responsibility is delegated from the DoJ Permanent Secretary to the Chief Executive.

Northern Ireland Civil Service Group Internal Audit Service carries out internal audits of CJI's business processes on an annual basis. The Northern Ireland Audit Office carries out an external audit of CJI with the Comptroller and Auditor General reporting her opinion on CJI's financial accounts to the Northern Ireland Assembly each year. Inescapable accounting and audit costs equate to 8% of our total budget.

### **Audit and Risk Assurance Committee**

CJI benefits from the expertise and involvement of its Audit and Risk Assurance Committee (the ARAC) which is chaired by one of two independent, Non-Executive members on a rotational basis.

The ARAC meets four times each financial year and provides valuable support to CJI's Chief Executive and Accounting Officer in exercising his responsibilities for risk management, effective control and governance by reviewing the comprehensiveness of assurances in meeting the Senior Management Team's needs and reviewing the reliability and integrity of these assurances.

In addition to their role in maintaining a sound system of corporate governance, the views and involvement of the Non-Executive members have been sought and considered in the development of this Business Plan and associated objectives and delivery targets for the financial year. CJI welcomes their contribution to effective governance.

# BUSINESS PLAN 2025-26 TARGETS

CJI has set six **Corporate Plan Targets for 2023-26** aligned to the four strategic themes in the DoJ Corporate Plan 2022-25, these will be reviewed when the new DoJ Corporate Plan is available. They are to:



effectively deliver a risk-based, responsive and relevant Inspection Programme;



be an effective United Kingdom National Preventive Mechanism (UK NPM) body in support of the United Nations Optional Protocol to the Convention Against Torture and other cruel, inhuman or degrading treatment or punishment;



focus on achieving better outcomes through recommendation implementation;



promote performance improvement and better collaboration within the criminal justice system, with relevant external organisations and our partner Inspectorates; and



value and invest in the professional connections and wellbeing of our staff team.

**Our Business Plan targets link to our Corporate Plan targets.**

## BUSINESS PLAN TARGETS

# INSPECTION PROGRAMME

- Effectively deliver the approved annual Inspection Programme by commencing and progressing 90% of Inspections and Follow-Up Reviews in accordance with Terms of Reference timescales.
- Consider any Ministerial Requests for a Review, including resource implications.
- Monitor the implementation of published Inspection Report recommendations and pilot an organisational self-assessment process to inform Follow-Up Reviews for two published Inspection Reports.
- Effectively fulfil our responsibilities as a UK NPM member, the regional representative for Northern Ireland on the UK NPM Steering Group and Chair the Northern Ireland NPM Subgroup.
- Maintain constructive working relationships with criminal justice organisations in our statutory remit, relevant community and voluntary organisations and partners and review and explore opportunities for agreed joint cross cutting inspections.
- Engage with the DoJ on a suitable statutory vehicle and timeframe to revise our statutory remit.
- Consult on the 2026-27 annual Inspection Programme.

## BUSINESS PLAN TARGETS

# COMMUNICATIONS

- Deliver our Communications and Engagement Strategy that includes laying of reports in the Northern Ireland Assembly, and raising awareness of CJI work through publication, podcast and social media activity.
- Maintain effective engagement, provide briefings and obtain feedback on CJI's work from the Minister of Justice, DoJ Permanent Secretary, heads of the main criminal justice agencies, the Attorney General for Northern Ireland; the Lady Chief Justice, the Committee for Justice, the justice spokespersons of the main political parties represented in the Northern Ireland Assembly, All-Party Groups and the Northern Ireland Policing Board.
- Maintain our links with local Universities including student engagement.
- Implement a new quality, accessible and secure website.
- Effectively respond to media queries, requests for information under the Freedom of Information Act 2000, input to DoJ Assembly Questions, Committee for Justice and other briefings.



## BUSINESS PLAN TARGETS

# PEOPLE

- Deliver a Training, Development and Wellbeing Strategy for the CJI Team.
- Establish effective Human Resources policy contingency support arrangements.
- Deliver an Inspector recruitment competition and Associate Inspector call off list to provide contingency and supplementary capacity.
- Maintain effective deployment, contingency and risk management arrangements to support the delivery of the Inspection Programme.

## BUSINESS PLAN TARGETS

# CORPORATE GOVERNANCE

- Effectively fulfil required Corporation Sole governance requirements by:
  - publishing an approved 2025-26 Business Plan and Inspection Programme;
  - maintaining effective DoJ Sponsor Team arrangements and relationships to deliver our **Partnership Agreement** and Engagement Plan;
  - engage with our Sponsor Team on agreed and outstanding 2022 DoJ Review of CJI recommendations; and
  - maintain and support an effective and proportionate Audit and Risk Assurance Committee.
- Consult on and develop a new Corporate Plan for 2026-29.
- Effectively manage our budget and known financial pressures, when required bidding for adequate funding and submitting required business cases.
- Meet DoJ targets for payment processing and submit all financial management and governance returns to DoJ Financial Services Division within required timeframes.
- Obtain an unqualified audit certificate from the Comptroller and Auditor General for Northern Ireland and publish, by laying before the Northern Ireland Assembly, CJI's Annual Report and Accounts for the year in the required timescale.
- Maintain a quality management system (ISO 9001:2015).

# INSPECTION PROGRAMME 2025-26

## ***A BETTER JUSTICE SYSTEM FOR ALL***

The 2025-26 Inspection Programme was subject to consultation with a wide range of leaders of organisations in CJI's statutory remit and stakeholders including community and voluntary sector organisations and political representatives as well as the Minister of Justice, DoJ Permanent Secretary, the Attorney General for Northern Ireland and the Lady Chief Justice.

CJI has valued partnerships with other Inspectorates including the Regulation and Quality Improvement Authority, the Education and Training Inspectorate, His Majesty's Inspectorate of Constabulary and Fire & Rescue Services, His Majesty's Inspectorate of Prisons, His Majesty's Crown Prosecution Service Inspectorate and His Majesty's Inspectorate of Probation.

Their particular expertise and resources add value to Inspections and can reduce duplication. The necessary involvement of other Inspectorates in Inspections and Ministerial Requested Reviews incurs additional costs that CJI must be adequately funded for.

We also have good working relationships with other Inspectorates, voluntary and academic criminal justice related organisations in the UK, the Republic of Ireland and beyond.

As a UK NPM member body we fulfil our obligation to regularly and effectively monitor places of detention, act as the regional representative for Northern Ireland on the UK NPM Steering Group and chair the Northern Ireland member Subgroup.

The 2025-26 Inspection Programme clearly aligns with the 2024-27 PfG *'Our Plan: Doing What Matters Most'*. Our Inspection Programme supports the Priorities of Safer Communities, Ending violence against women and girls and the Reform and Transformation of Public Services and the Missions of People, Prosperity and Peace including targets such as improved outcomes for those who engage with the criminal justice system and the Speeding Up Justice Programme. The inspection programme also supports the Wellbeing domains of: safer communities; a caring society; living peacefully; brighter futures; happier children; an equal society; and healthier lives.

It also reflects current DoJ strategic priorities and will be reviewed when the anticipated new DoJ Corporate and Business Plans are available and will be considered in Inspections throughout the year.



The 2025-26 Inspection Programme sets out:

- ongoing Inspections, a Ministerial Requested Review and a Follow-Up Review scheduled for publication in 2025-26;
- new Inspections being planned or to commence in-year;
- a Ministerial Requested Review and Follow-Up Reviews planned to commence in-year; and
- detention monitoring.




Some of the new Inspections require research, scoping and planning, including some that require support from other Inspectorates, that may not start fieldwork until 2026-27.

# ONGOING INSPECTIONS AND REVIEWS


## BETTER SERVICES AND DELIVERY

-  Use of Community Resolution Notices by the Police Service of Northern Ireland.
-  The operation of Special Measures in the criminal Courts.


## BETTER EFFICIENCY AND EFFECTIVENESS

-  Offence investigation and criminal case processing by Northern Ireland Departments and organisations.
-  The policing of harbours and airports in Northern Ireland.
-  National Crime Agency Efficiency and Effectiveness - support for Northern Ireland fieldwork agreed in Quarter 4 2024-25 as part of a UK-wide HMICFRS inspection.


## BETTER STRATEGY AND GOVERNANCE

-  Performance Management and Corporate oversight and management of organisational performance in the Public Prosecution Service for Northern Ireland.

## BETTER PROTECTION AND SAFEGUARDING

-  The criminal justice system's response to Child Criminal Exploitation in Northern Ireland.

## BETTER OUTCOMES

-  Multi Agency Review Arrangements - Ministerial Requested Review under Section 47 of the Justice (Northern Ireland) Act 2002.


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## FOLLOW-UP REVIEWS

-  Police Custody - 2020 report.
-  Child Sexual Exploitation in Northern Ireland - 2020 report.


## NEW INSPECTIONS 2025-26


### BETTER SERVICES AND DELIVERY

 Contact handling and management by the Police Service of Northern Ireland - in partnership with HMICFRS.


 An unannounced prison inspection.

### BETTER OUTCOMES

 Part 1 of the Domestic Abuse and Civil Proceedings Act (Northern Ireland) 2021 Review - Year 3 (subject to adequate funding from the DoJ).


 Driving Offence policing and prosecution in Northern Ireland - the detection, investigation and prosecution of road traffic and driver related offences.

### BETTER PROTECTION AND SAFEGUARDING and BETTER STRATEGY AND GOVERNANCE

 Public protection arrangements in Northern Ireland - a thematic inspection of the strategy, governance, delivery and outcomes of public protection arrangements across the criminal justice system and their contribution to supporting safer communities.

 Adult safeguarding arrangements across the criminal justice system in Northern Ireland - a review of the policies and processes and how they operate in key criminal justice organisations.

### BETTER EFFICIENCY AND EFFECTIVENESS

 Witness attendance at criminal Courts in Northern Ireland - arrangements for witness attendance at Crown, Magistrates' and Youth Courts.

## **FOLLOW-UP REVIEWS**



Review of Approved Premises in Northern Ireland.



Police Ombudsman for Northern Ireland Investigation of Abuse of Position Concerns and Complaints.

## **INSPECTION DEVELOPMENT**



Undertake a pilot to monitor inspection recommendation implementation outside the Follow-Up Review processes.

## ANNEX A: ORGANISATIONS IN CJI'S STATUTORY REMIT

CJI has a remit to inspect a wide variety of organisations and bodies under s.46 of the Justice (Northern Ireland) Act 2002, and s.45 of the Justice and Security (Northern Ireland) Act 2007, as amended by Schedule 13 to the Northern Ireland Act 1998 (Devolution of Policing and Justice Functions) Order 2010.

They include:

- Police Service of Northern Ireland (PSNI);
- Public Prosecution Service for Northern Ireland (PPS);
- Parole Commissioners for Northern Ireland (PCNI);
- Northern Ireland Courts and Tribunals Service (NICTS);
- Youth Justice Agency (YJA);
- Forensic Science Northern Ireland (FSNI);
- Police Ombudsman for Northern Ireland (OPONI);
- Northern Ireland Prison Service (NIPS);
- State Pathologist's Department;
- Probation Board for Northern Ireland (PBNI); and
- Legal Services Agency for Northern Ireland (LSA).



We also inspect the DoJ in so far as it relates to criminal justice issues. We can't inspect the judiciary but we can and do inspect criminal Court administration.

We also inspect other organisations and bodies with a regulatory, investigative or prosecutorial role that engage with the criminal justice system. They include:

- Welfare Enforcement Branch (Veterinary Service Animal Health, Department of Agriculture, Environment and Rural Affairs - DAERA);
- Health and Social Care Board and Trusts (HSCB/Trusts);
- Department for the Economy (DfE);
- Health and Safety Executive for Northern Ireland (HSENI);
- Department for Communities (Benefit Fraud) (DfC);
- Department for Communities (Child Maintenance and Enforcement Division) (DfC);
- National Crime Agency (in relation to Northern Ireland operations);
- Belfast International Airport Ltd (BIA);
- Belfast Harbour Commissioners (BHC); and
- Larne Harbour Ltd.

We will be working with the DoJ to review and revise our statutory remit to accurately reflect organisational changes and inspection requirements.



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