

Action Plan

CJINI Review of the Multi-Agency Review Arrangements in Northern Ireland

Recommendation	Lead Agency	Accepted Y/N	Proposed Action	Milestone / Target Date
Strategic Recommendation 1 Within nine months of report publication, the Strategic Management Board for the Multi-Agency Review Arrangements should: • agree and set out the vision for the Multi-Agency Review Arrangements and strategic short, medium and long-term objectives with actions for implementation, including designing and agreeing the optimum service delivery model that establishes the circumstances under which local supervision	DoJ	Yes	Work to be progressed through establishment of a ‘Strategy and Vision’ subgroup.	Draft Vision and Strategy to be prepared and considered by SMB by December 2026 Final version to be agreed by March 2027

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arrangements could be implemented; • ensure ongoing analysis of future sentencing and release dates, with caseload forecasting to prepare for future demand; • establish a performance framework with key performance indicators; • establish a subgroup/task and finish group structure to develop mechanisms to deliver agile responses to emerging risks, threats and issues arising from this Review; and • include the Lay Advisors in the Multi-Agency Review Arrangements.			Work to be progressed through establishment of a ‘Operational Practice’ Subgroup. For consideration in Operational Practice Subgroup. For consideration in Strategy and Vision subgroup. Lay advisers to be invited to MARA SMB August 2026 with oversight commencing thereafter.	Mechanisms to be agreed by December 2026 Mechanisms to be agreed by December 2026 Mechanisms to be agreed by December 2026 August 2026 onwards

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Strategic Recommendation 2 Within three months of report publication, the Strategic Management Board for the Multi-Agency Review Arrangements should: • review the Article 50 Guidance, including the definitional criteria for a Terrorist Risk Offender; and • finalise outstanding policy frameworks, including the Manual of Practice and Information Sharing Agreement (<i>paragraph 2.25</i>).	DoJ	Yes	For consideration in Strategy and Vision subgroup. For consideration in Strategy and Vision and Operational Practice subgroups.	Revised Art 50 Guidance to be published by March 2027 Revised Manual of Practice (MoP) to be published by March 2027
Strategic Recommendation 3 Within six months of report publication, the Northern Ireland Prison Service should	NIPS	Yes	NIPS to lead on development, working through Operational Practice Subgroup.	Draft framework agreed by December 2026

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develop a policy framework for its work with those classified as Terrorist Risk Offenders from committal to release, including the roles of the Prisoner Development Units, Psychology and Security and partnership working with His Majesty's Prison and Probation Service (<i>paragraph 2.26</i>).				
Operational Recommendation 1 Within six months of report publication, the training and development sub-group of the Multi-Agency Review Arrangements Strategic Management Board should develop a multi-agency training and development strategy, with independent academic-based input, to provide:	DoJ/ HMPPS	Yes	All work to be progressed through establishment of ' Training and Development ' Subgroup.	All actions to be completed by March 2027

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• awareness raising within the Northern Ireland Prison Service of the arrangements and role of the Supervising Officers; • Northern-Ireland context specific training and access to training on the Healthy Identity Intervention programme for Supervising Officers; and • an effective training and development evaluation methodology (<i>paragraph 3.15</i>).				
Operational Recommendation 2 Within six months of report publication, the Strategic Management Board should review the membership of the	DoJ/ HMPPS	Yes		

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Multi-Agency Review Arrangement Panels to: • ensure the Panels are chaired by a suitably qualified and experienced risk manager; • provide input from Northern Ireland Prison Service operational staff in relevant cases; and • include input from non-justice agencies in appropriate cases (<i>paragraph 3.37</i>).			MARA SMB to review options. Process for ensuring PDU input to be established through the Operational Practice Subgroup. This work will be linked to Article 50 Guidance review within Strategy and Vision Subgroup.	August 2026 December 2026 March 2027
Operational Recommendation 3 Within three months of report publication, the processes for the Multi-Agency Review Arrangement Classification Panel and Multi-Agency	DOJ/ HMPPS	Yes		

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Review Arrangement Panel need to be reviewed and improved by the Department of Justice and His Majesty's Prison and Probation Service to ensure: • a scheduled and staged approach to reviewing individuals under supervision according to key dates, risk levels and changes in risk; • improved timescales for sharing schedules and agendas to enable better forward planning and preparation for meetings; • shorter timescales for circulation and approval of minutes and actions;			For consideration in Operational Practice Subgroup. Agreed processes and procedures will be reflected in revised Manual of Practice.	March 2027

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• all case discussions are on the substantive agenda and the use of 'Any Other Business' is by exception; and • a fully documented rationale for decision-making (<i>paragraph 3.39</i>).				
Operational Recommendation 4 Within three months of report publication, Multi-Agency Review Arrangements partners should ensure that guidance is issued to staff that sets out a consistent use of the Violent and Sex Offender Register for individuals they are involved in the supervision and management of (<i>paragraph 3.52</i>).	HMPPS/PSNI	Yes	PSNI/HMPPS to finalise agreed approach which will be reflected in revised Manual of Practice (MoP).	December 2026

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Operational Recommendation 5 Within three months of report publication His Majesty's Prison and Probation Service should implement an effective system of audit and assurance activity to ensure sufficient case recording, assessment and reviewing activity for individuals supervised under Multi-Agency Review Arrangements (paragraph 3.58).	HMPPS	Yes	HMPPS Senior Operational leaders and Performance & Quality leads to establish content ('what') and regularity ('when') of audit and assurance activity through the Operational Practice subgroup.	Available data sets checked in unit business meeting monthly (from Oct 2025) April 2026 for first quarterly feedback on relevant cycles. To present findings at MARA SMB on quarterly basis once SMB schedule available.